

# San Diego Newsletter



## Join Us for Lunch

**Wednesday  
October 17, 2012**

**SPEAKER:** Daniel Stekol from IRWA HQ

**TOPIC:** Daniel will be sharing information on what is going on at HQ and discussing the international expansion of the association.

**LOCATION:** **HANDLERY HOTEL & RESORT**  
950 Hotel Circle North  
San Diego, CA

**TIME:** Registration: 11:30 a.m. - 12:00 p.m. (buffet opens at 11:45)  
Luncheon: 12:00 p.m. - 1:00 p.m.

**COST:** \$29 per person with reservation.  
\$35 per person for walk-ins (checks preferred)

**RESERVATION MUST BE RECEIVED BY  
2:00 p.m. on Friday, October 12, 2012**

Please email Lida Jimenez at [ljimenez@semprautilities.com](mailto:ljimenez@semprautilities.com).

**PLEASE NOTE:** The IRWA is billed for meals based upon your reservation whether you attend or not. Therefore, if you reserve and do not attend you will be invoiced for the cost of the meal (\$29) to recover costs. Thank you for your consideration.

**Chapter 11 would like to recognize the  
Diamond Sponsors:**

**Wiggans Group, Inc.**  
**Overland, Pacific & Cutler**

## October 2012

### Upcoming Events:

- *Executive Board Meeting: October 24, 12:00pm - SD County Water Authority*

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## A Message from our President for October

By: Mike Hart

My first President's message was written from an airplane somewhere over the Atlantic Ocean on the return leg of a trip to Ireland. This, the second, is being written from a hotel lobby in Denver, Colorado while on business trying to drum up work. I hope work is picking up for everyone.

Our lunch meetings continue to be attended by 45 or so of the "usual suspects". This amounts to only about 20% of the Chapter membership. To help get a better understanding of why our attendance is lightening up – and to better understand other issues that our membership may have – we'll be sending out a survey (or series of them perhaps) to give you an opportunity to provide feedback to help the Executive Board plan and execute meaningful meetings. These will be structured to take a very minimal amount of time to complete. Your participation is essential to us keeping this boat afloat.

Besides the good food, nice meeting facility, free parking, and great presentations by knowledgeable professionals in or near the right of way industry, these lunch meetings provide a very potent venue for networking. I heard Lisa Murphy, SR/WA, state the other day that networking for her at IRWA is near the top of reasons to attend. I'm thinking "Lisa doesn't need a job, is not looking for a new job, doesn't need to sell anything or get a contract for work, so why would networking be important to her?" (Lisa is the Chapter 11 Membership Committee Chair and also a R/W professional in the Land Services Group at SDG&E). She continued "Networking is important to me because I get to know people at the different agencies with whom I collaborate for permits and other information."

This is a perfect example of how important it can be to know people in more depth than one can have over a counter or through a clerk's window. We all have customers of varying kinds: internal customers such as those in other departments that need our work product, and external customers - the obvious ones that issue purchase orders and contracts. Lisa's comment brought some important insight to my thinking.

I would encourage you to attend the upcoming meetings and focus on networking. We tend to spend our time with folks we already know since they are part of our comfort zone. How about stepping outside that comfort zone and, next time, spending your time meeting new people? I'm sure you will be pleasantly surprised with your new acquaintances – and perhaps learn something from the ones you haven't visited with in a while. You may also grease the skids with folks with whom you deal that, without the networking and familiarity, could otherwise be in an adversarial position rather than a helpful one. Try putting some wood in the stove before you demand heat.

## CONDOLENCES

Charlene Deresh, the highly successful former Education Chair for Chapter 11, passed away in August. It is with great sadness that we say good-bye to one of our valued members.

Robert John "Bob" Fipp, also a Member of Chapter 11 and a Real Estate Project Manager for the County of San Diego, passed on September 11th. Bob worked at the County for 13 years and was a lifelong surfer.

Charlene and Bob will be greatly missed. May God bless Charlene and Bob, and their surviving family members.



### Chapter 11 is Making Some Changes!

In an effort to engage our Corporate Partners and raise funds, we are now offering sponsorship opportunities at several levels. The first is our **Diamond Sponsorship** opportunity for \$1,000 per year, starting in September 2012. For the Diamond Sponsorship, each sponsor will receive the following:

- A rotating PowerPoint slide with the company logo before and during lunch
- A ½ page ad in the San Diego Chapter Newsletter
- A company logo with a link to your website on the Home Page Banner of our website
- Recognition in each monthly issue of our Newsletter
- The opportunity to speak for 2 minutes about your company at a luncheon of your choice – first come, first served
- "Fastrack" Passes for 9 luncheons for one Company designee (can be substituted for another company member – currently a \$261 value)

Another opportunity that we initiated at our April Luncheon is a **Gift Raffle**. For one dollar per ticket, attendees will have a shot at winning the prizes. There is no limit on the number of tickets that the attendees can purchase. Companies will donate raffle prizes at each luncheon and any dollar amount is OK. The raffle prizes are displayed on the check-in table with the donor's name prominently displayed. The numbers are called out at the luncheon mentioning the donor's company. At the last luncheon we raffled off a very nice bottle of Frog's Leap Zinfandel and 2 San Diego Padres tickets.

Another way we intend to raise dollars for the chapter is by offering sponsorship opportunities to our Corporate Sponsors at our **Semi-Annual Seminars**. As some of you know, we are held our Eminent Domain Seminar on May 11 and we have raised \$3,200 in sponsorships. You can see just who supported this important event in this newsletter. Thank you to our sponsors for stepping up, you are the companies that make our events successful and this chapter great!

Please continue to give me your ideas for fund raisers. As we approach hosting the IRWA International Education Conference in 2015, we will need the funds, the support of Region 1 and the hard work of Chapter 11. Thanks to everyone for your participation.

**Please remember to bring a raffle prize with your company name on it for the luncheon in October!**



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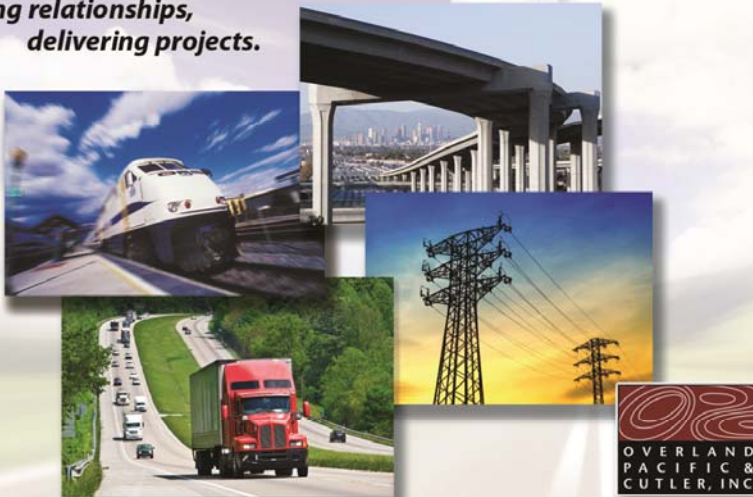
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# When Adopting a Resolution of Necessity, Can Failing to Consider a Substitute Condemnation Constitute a Gross Abuse of Discretion?

By: [Rick E. Rayl](#), [Bradford B. Kuhn](#)

While most lawsuits typically start with the filing of a complaint, eminent domain cases really start one key step earlier, with the condemning agency's adoption of a Resolution of Necessity. The Resolution establishes (i) the agency's right to take the property and (ii) the scope of the acquisition. In order to adopt a Resolution, the agency must make a set of findings, including finding that "[t]he proposed Project is planned and located in the manner that will be most compatible with the greatest public good and the least private injury." In *Council of San Benito County Governments v. Hollister Inn, Inc.*, No. H036629 (Sept. 19, 2012) the Court of Appeal grappled with a trial court's ruling that the agency's finding on this subject constituted a gross abuse of discretion because the agency purportedly had not properly analyzed whether it should condemn substitute access for a property that was losing its key access point because of the project.

At issue was whether Code of Civil Procedure section 1240.350 provided the agency with the authority – and, potentially, the obligation – to condemn substitute access as a result of the project's taking of the Hollister Inn property's main access point. At the hearing on the Resolution of Necessity, the agency declined to consider the owner's request that it secure alternative access for the owner across an adjacent property, concluding that it had no authority to condemn access rights from one private owner in order to convey them to another private owner. The owner argued that this decision constituted an abuse of discretion, arguing that section 1240.350 provided the agency with the authority to do the very thing it claimed it could not do.

The trial court agreed with the owner, concluding that the agency's refusal to consider the condemnation of alternative access qualified as a gross abuse of discretion. The court explained that if the agency did not consider condemning substitute access, it could not truly weigh whether its acquisition would create the least private injury. The court issued a conditional dismissal, providing the agency with an opportunity to hold another public hearing to cure the defect in its Resolution. The court also awarded the owner more than \$200,000 in attorneys' fees. The agency held another hearing, and the case was ultimately settled, but the agency reserved its right to appeal the abuse of discretion finding.

On appeal, the court analyzed in detail the basis for condemning substitute property and the standards applicable when reviewing the findings contained in a Resolution of Necessity. In the end, the court reversed the abuse of discretion finding, wiping out the attorneys' fees award. But the path it took to reach that conclusion contained several interesting stops along the way.

## Standard of Review for Resolution of Necessity

Most eminent domain practitioners can quickly state the basic rule on the findings for a Resolution of Necessity. Under Code of Civil Procedure section 1245.250, subdivision (a), a public agency's findings of public use and necessity conclusively establish those things. In other words, once the agency makes a finding that "[t]he proposed project is planned and located in the manner that will be most compatible with the greatest public good and the least private injury," the property owner usually may not dispute that finding.

# When Adopting a Resolution of Necessity, Can Failing to Consider a Substitute Condemnation Constitute a Gross Abuse of Discretion?

By: [Rick E. Rayl](#), [Bradford B. Kuhn](#)—CONTINUED

But there is a twist that rarely gets mentioned. If the agency's findings are "influenced or affected by gross abuse of discretion," the conclusive presumption of section 1245.250, subdivision (a), will not apply. (See Code Civ. Proc., § 1245.225, subd. (b).) The *Hollister Inn* court explained the standard for finding gross abuse of discretion as follows:

A gross abuse of discretion may be established by showing that adoption of a resolution of necessity by the governing board of a public entity was arbitrary, capricious, or entirely lacking in evidentiary support, the governing body failed to follow the mandated procedure, or the governing body was irrevocably committed to taking the property regardless of the evidence presented at the resolution of necessity hearing.

In this case, the trial court had found a gross abuse in the fact that the agency apparently refused even to consider condemning a substitute access right for the property owner, despite the owner's (apparently undisputed) contention that the project would result in the taking of the hotel's primary access point – and the only access point to the main highway upon which the hotel was located.

## Condemnation of Substitute Access

Code of Civil Procedure section 1240.350 applies when a part take of one property creates an access issue for the remainder. It allows the agency to condemn alternative access to that remainder parcel. This is precisely what the owner in *Hollister Inn* wanted the agency to do there.

The Court of Appeal examined the language of section 1240.350 and the legislative history leading to its enactment. The court concluded that section 1240.350 applied only where the taking resulted in the remainder parcel being totally landlocked. In other words, if the taking left the remainder with **any** access, however inferior it might be, section 1240.350 did not provide the agency with any right to condemn substitute access. This is important, for two reasons.

First, in *Hollister Inn*, the remainder retained access to a secondary street. Thus, section 1240.350 did not apply, and the agency could not have condemned substitute access. This effectively ended the court's analysis in that case. Because the agency had no power to condemn substitute access, its refusal to do so could not possibly qualify as an abuse of discretion. The court thus reversed the abuse of discretion finding and the award of attorneys' fees that flowed from that finding.

Second, the conclusion highlights the limitations on an agency's right to condemn property from one private owner in order to give it to another private owner. This happened regularly under the redevelopment powers, but the December 2011 California Supreme Court decision in *California Redevelopment Association v. Matosantos* (2011) 53 Cal.4th 231, upholding the legislature's elimination of California's redevelopment agencies, ended that practice. Now, when an agency wants to condemn property from one private owner for the purpose of transferring it to another private owner, it must rely on a small group of statutory provisions, including section 1240.350.

# When Adopting a Resolution of Necessity, Can Failing to Consider a Substitute Condemnation Constitute a Gross Abuse of Discretion?

By: [Rick E. Rayl](#), [Bradford B. Kuhn](#)—CONTINUED

The Court's decision in *Hollister Inn* construes those statutory rights quite narrowly. Indeed, in *Hollister Inn* itself, it appears undisputed that (1) the taking resulted in the loss of the hotel's primary access, (2) the loss of that access would be devastating to the business, and (3) it would have been quite easy to create replacement access to solve the problem using a small portion of a neighboring property. If one really wanted to focus on the "least private injury" prong of the public use and necessity findings, there likely would be no dispute that the project would cause considerably less private injury if the agency had condemned that substitute access.

But the Court held that section 1240.350 applied only when the taking rendered the remainder parcel completely landlocked. Any access remaining after the take, regardless of its viability, removed the agency's option under section 1240.350 to condemn substitute access. Moreover, in reading the Court's rationale for its decision, it seems clear that at least that court would similarly constrain each of the "substitute condemnation" statutes. This could ultimately impact agencies' efforts to condemn substitute property when the taking causes the displacement of an existing public use. (See Code Civ. Proc., §§ 1240.320-1240.330.) It could also impact agencies' attempts to condemn "remnant" parcels. (See Code Civ. Proc., § 1240.410.)

## What if the *Hollister Inn* Parcel Had Been Landlocked?

In holding that section 1240.350 did not apply, the *Hollister Inn* court did not have to analyze whether the agency's conduct could have qualified as an abuse of discretion if substitute condemnation were available to it. Reading between the lines, it seems pretty clear that if section 1240.350 did apply in that case (i.e., if the take had left the property completely landlocked), the court might well have upheld the trial court's gross abuse of discretion finding.

But that does not mean that the agency would have been required to condemn substitute access for *Hollister Inn*. Rather, in order to avoid a gross abuse of discretion finding, the agency likely would only need to show that it considered the possibility. On its face, section 1240.350 is permissible, **not** mandatory. Thus, even if the taking rendered the property landlocked, the agency could have rejected substitute condemnation, made a finding of "least private injury," and not been subject to an abuse of discretion ruling. It is only the failure to consider the option that might have subjected the agency to such a ruling.



## Education Opportunities



### Upcoming Classroom Courses in San Diego:

- **Course 700—Introduction to Property/Asset Management  
October 15-16, 2012 (2 days)**

An overview of all major aspects of the land/property management function; designed to assist agencies and companies in establishing a cost-effective management plan.

- **Course 701—Property Asset Management: Leasing  
October 17-18, 2012 (2 days)**

Focuses on acquisitions and revenue leasing with an emphasis on private sector issues. Participants will learn how to maximize income through the study of feasibility analysis, lease options and leasehold marketing.

- **Course 213—Conflict Management  
November 14, 2012 (1 day)**

Provides specific strategies for those who are in need of far-reaching, collaborative solutions to minimize potential negative aspects of conflict.

### **PLEASE MAKE THE FOLLOWING CORRECTIONS/ADDITIONS TO YOUR 2012-2013 ROSTER:**

#### **Please Make the Following Corrections to Your Roster:**

Diekman, Susan C.....619-400-2680  
Real Estate Manager San Diego County  
Regional Airport Authority  
P.O. Box 82776  
San Diego, CA 92138-2776.....sdiekman@san.org

(All corrections are underlined)

#### **Please add the following New Member and Transferring Member to Your Roster:**

MULVEY, Brandi L.....858-573-1433  
Supervising Property Agent.....FAX 858-573-1433  
City of S.D., Airports Division.....Cell 858-353-1369  
3750 John J. Montgomery Drive  
San Diego, CA 92123.....bmulvey@sandiego.gov

LAWRENCE, Serena J.....619-956-4837  
Associate Real Property Agent...FAX 619-956-4801  
County of San Diego, Airports Division  
1960 Joe Crosson Drive  
El Cajon, CA 92020-1236  
jandslawrence@gmail.com



## INTERNATIONAL NEWS

*The Winner of IRWA's 2012 Project of the Year Competition is...*

### San Diego Gas & Electric Company's **Sunrise Powerlink**

This 117-mile, \$1.9 billion 500-kilovolt electric "superhighway" project in California was submitted by Lynn Trexel and Pete McMorris, SR/WA, R/W-NAC of SDG&E, a Sempra Energy Company.

#### IRWA Salutes the Top 10 Projects of the Year:

\*\*\*\*\*

##### **1: Sunrise Powerlink Project**

Lynn Trexel and Pete McMorris, SR/WA, R/W-NAC, SDG&E

##### **2: CTfastrak Project**

Bruce Cowdrey, Connecticut Department of Transportation

##### **3: Mountain View Corridor Project**

Teri Newell, Utah Department of Transportation

##### **4: City of Virginia Beach's BRAC Response Program**

Robin Brandeburg, SR/WA, R/W-RAC, City of Virginia Beach, VA

##### **5: University Link Light Rail Project**

Kent Melton, SR/WA, Sound Transit

##### **6: Relocation for Major Transmission Line in South Africa**

Muzi Shange, Eskom Group Capital Land Development

##### **7: Honolulu Rail Transit Project**

Ryan Ng, Honolulu Authority for Rapid Transportation and Parsons Brinckerhoff, Inc.

##### **8: CapX2020 345 kV Minnesota Project**

Craig Poorker and Randy Fordice, Great River Energy

##### **9: Tyrone Land Management Project**

Aimie Mims, Xcel Energy

##### **10: DFW Connector Project**

Elizabeth Norris, TXDOT and Atkins, Inc.

#### ***Congratulations!***

Watch for IRWA's publicity campaign in October, as well as articles in upcoming issues of Right of Way magazine.

*Thank you to all the dedicated right of way professionals who participated in this year's competition.*

## REGION 1 NEWS



### Chapter 1 - Los Angeles County Presents 2012 Annual Fall Seminar

**Tuesday, October 23, 2012**

7:30 a.m. - 5:15 p.m.

Quiet Cannon - Montebello

901 Via San Clemente

Montebello, CA 90640

323.724.4500

#### CONFERENCE SCHEDULE

7:30 a.m.	Registration and Continental Breakfast	12:15 p.m.	<b>LUNCH:</b> Recovering from the Recovery... What's Next for the U.S. and California <i>Speaker: Jordan Levine, Economist and Director of Economic Research Beacon Economics, LLC</i>
8:00 a.m.	Getting Right of Way is Important; Getting Rid of Right of Way is Just as Important <i>Speaker: Edmond Yew, Manager, Land Development City of Los Angeles</i>	1:30 p.m.	<b>BREAK</b>
9:00 a.m.	Legal Developments Impacting the Right of Way Profession <i>Speakers: Michael Yoshida, Esq. and Regina Danner, Esq. Richards, Watson &amp; Gershon</i>	1:45 p.m.	Relocation Claim Documentation <i>Speakers: Konstantin Akhrem, Relocation Assistance Specialist and Richard Savitsky, R/W-RAC, Senior Right of Way Agent Caltrans</i>
10:00 a.m.	<b>BREAK</b>	2:45 p.m.	Incredible Shrinking Industry: Affordable Housing <i>Speaker: William Huang, Director of Housing City of Pasadena</i>
10:15 a.m.	Interesting (and Sometimes Funny) Experiences in the Legal Profession: A Judge's Perspective <i>Speaker: Hon. Edward J. Wallin (Ret.)</i>	3:45 p.m.	<b>BREAK</b>
11:15 a.m.	The Condemnation of Underwater Mortgages: Will It Float? <i>Speakers: Rick Rayl, Esq. and Bernadette Duran-Brown, Esq. Nossaman LLP</i>	4:00 p.m.	Understanding and Using the Goodwill Valuation Report <i>Speaker: William W. Thomsen, MBA, CFA, ASA, President and Founder Thomsen LLC</i>
		5:00 p.m.	Closing Remarks

#### APPROVALS

**Pending**—Minimum Continuing Legal Education (MCLE) credit of 8 hours, 100% seminar attendance is required.

**Approved**—International Right-of-Way Association for Senior Designation Recertification Credits (SR/WA) 8 course hours, 100% seminar attendance is required.

**Pending**—State of California, Office of Real Estate Appraisers for 8 hours of Continuing Education Hours, 100% seminar attendance is required.

**Note**—Please bring your identification of designation for each professional credit desired for the seminar completion certificate (i.e. verification of OREA license number).



## EMPLOYER OF THE YEAR AWARD A CALL FOR NOMINATIONS

One of the hallmarks that make the San Diego Chapter recognized throughout the IRWA is our recognition of members and their employers. And now you can help us keep that notable reputation.

You have an opportunity to recognize your employer for their contribution in executing projects for the public good. The Nominations and Awards Committee is seeking nominations for the 2012 Employer of the Year Award.

It's easy to make a nomination—just call or email your nominee to Carol Brooks, SR/WA at 760.525.2255 or [brooks\\_cornerstone@cox.net](mailto:brooks_cornerstone@cox.net). The dead line for submissions is Friday, **October 19, 2012**.

The award will be given to the successful employer at our Holiday Luncheon on December 19<sup>th</sup>. The Committee thanks you for your participation!



## PROFESSIONAL OF THE YEAR and BALFOUR NOMINEE AWARDS A CALL FOR NOMINATIONS

Is there a person in your office or another Chapter 11 member, who exemplifies professionalism in the right-of-way industry? If so, your help is needed.

Our Chapter's Executive Board has added a new category to this award. In addition to the Professional of the Year Award, there is now an opportunity to nominate a member, who has served not only our chapter, but has region and international experience. This recognition is the Balfour Nominee Award. The recipient of this award shall be forwarded to International for consideration of the International Balfour Professional of the Year Award.

The Nominations and Awards Committee is seeking nominations for the 2012 Professional of the Year and the Balfour Nominee Awards. It's easy to make a nomination—just call or email the name(s) of your nominee(s) to Carol Brooks, SR/WA, 760.525.2255 or [brooks\\_cornerstone@cox.net](mailto:brooks_cornerstone@cox.net).

Please submit your nomination(s) by Friday, **October 19, 2012**. Your nomination(s) will be submitted to the Committee for evaluation. Thank you for contributing your choice to these very important awards.

## CHAPTER NEWS

# San Diego Chapter Scholarship \$2,000 Award

## \*\*\*OCTOBER 19TH DEADLINE\*\*\*

Student members, Members of IRWA, or immediate family members, WHO ARE full-time undergraduates, postgraduates, or a high school student accepted as a full-time student for the next school year, majoring in the right-of-way profession and/or public works administration, or in real estate, civil engineering, law, property management, business, and public administration.

Apply now! Go to our chapter website at [IRWA11.com](http://IRWA11.com) for the application and send five copies of the completed form to:

Carol L. Brooks, SR/WA,  
P.O. Box 300607, Escondido, 92030-0607  
or [brooks\\_cornerstone@cox.net](mailto:brooks_cornerstone@cox.net) (only one copy req'd)

Questions can be directed to Carol at 760.525.2255.

The scholarship recipient will be announced at the Chapter's holiday luncheon on December 19<sup>th</sup>.

The recipient of the Chapter Scholarship shall be submitted for International's award of \$5,000, announced at the Annual Conference in June, 2012



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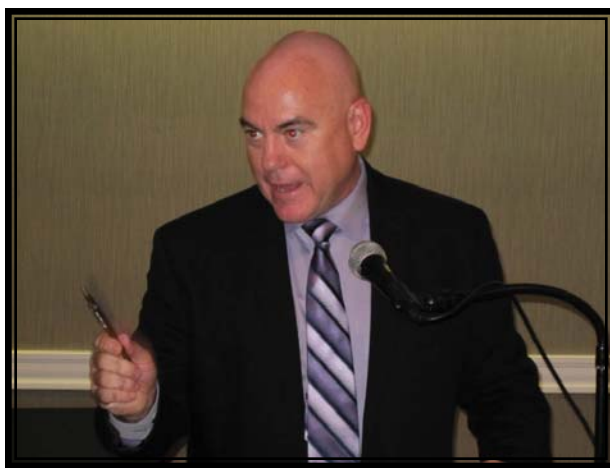
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## September Luncheon Photos



## September Luncheon Photos



## New Member Bulletin

Brandi L. Mulvey  
Supervising Property Agent  
City of San Diego





## September Luncheon Photos



Kim M. Cruz, Right of Way Agent for the City of Vista, Barry Sloten, Property Agent for the City of San Diego, and Serena Lawrence, Real Property Agent—Airports for the County of San Diego were all sworn in as new members to San Diego, Chapter 11.



Mike Hart, Chapter 11 President, presented Vince McCaw, SR/WA with his Past President's Plaque.

## Happy October Birthday to the following Members!!!

Carol Brooks, SR/WA  
 Tim Caulder, SR/WA  
 Patric Chavez, SR/WA  
 Tom Denhart  
 Lance Dore  
 Jeff Edgren  
 Brian D. Finkbeiner  
 Bob Gerhardt, SR/WA  
 Rhonda Holmes  
 Bernard (BJ) Johnson, SR/WA, R/W-NAC, R/W-AMC  
 Michael Keagy, MAI  
 Neilia La Valle  
 Carolyn Lee, SR/WA, RW-RAC  
 Pamela Lemar  
 Judith A. McDonough

Patrick A. McMichael  
 David S. Narramore  
 Patricia A. Post  
 Bill Ring  
 Pete Rutledge  
 Roswitha D. Sanchez  
 James Stuart  
 Brian D. Swanson  
 Kristin A. Vandenberg  
 David S. Warburton



*Sorry if we missed your October birthday, but it's because we don't have that information in our records.*

## Chapter 11 Executive Board 2012-2013

### OFFICERS:

President:	Mike Hart	<a href="mailto:mhart@bowmanconsulting.com">mhart@bowmanconsulting.com</a>
Vice President:	Nick von Gymnich	<a href="mailto:nvongymnich@sdca.org">nvongymnich@sdca.org</a>
Treasurer:	Jerry Colburn, SR/WA	<a href="mailto:jcolburn@OPCservices.com">jcolburn@OPCservices.com</a>
Secretary:	Rick Engstrom, SR/WA	<a href="mailto:rick@prowestappraisal.com">rick@prowestappraisal.com</a>
Parliamentarian:	Mickey Zeichick, SR/WA	<a href="mailto:mzeichicksrwa@gmail.com">mzeichicksrwa@gmail.com</a>
Past President:	Vince McCaw, SR/WA	<a href="mailto:vmccaw@OPCservices.com">vmccaw@OPCservices.com</a>

### PROFESSIONAL DEVELOPMENT COMMITTEE:\*

Chair:	Joseph Currie, SR/WA	<a href="mailto:joe.currie@ceprimeinc.com">joe.currie@ceprimeinc.com</a>
Member:	Vince McCaw, SR/WA	<a href="mailto:vmccaw@OPCservices.com">vmccaw@OPCservices.com</a>
Member:	Kathleen Hider, SR/WA	<a href="mailto:kathleen.hider@sdcounty.ca.gov">kathleen.hider@sdcounty.ca.gov</a>

### OPERATING OFFICERS / DIRECTORS:

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Blue committee lettering indicates a corresponding committee or group at the international (World) level.

\* Asterisk denotes International Committees requiring a Chapter counterpart.